1. To increase the political impact

**Overall aim:** to boost the impact of the IAEC both inside and outside the network, between its members and in other organisations, as well as establishing synergies with other organisations that work in line with the Charter.

**Specific goals:**

To strengthen the institutional image of the IAEC.

To update the Charter of Educating Cities to bring in the new challenges that cities face in the 21st century, through a participatory process involving all members and with the support of several experts, and taking into consideration the 2030 Global Agenda for Sustainable Development. To disseminate the new Charter among member cities and other related national and international organizations.

To urge the United Nations and governments to recognise the role played by the local governments and to claim for the importance of education for tackling the challenges of the 21st century.

To urge different levels of government (local, regional and state) to listen to local governments in issues which are key to the Educating Cities and to be consulted through the different IAEC territorial networks and delegations.

To participate in the government organs and commissions of the UCLG with the aim of highlighting the key role that education plays in the achievement of the Sustainable Development Goals (SDG), in questions such as literacy, sustainability, social justice, and gender equality, etc. To work together with UCLG in the localization of SDG to contribute to the fulfilment of the Global Agenda 2030.
To take advantage of the participation of the Association in activities of other organisations and networks so as to make known the IAEC, the principles of the Charter, the work of the member cities, etc.

To promote the policies of the Educating Cities and the commitment to the Charter from among other local powers.

To increase the relations with the media so as to provide visibility to the initiatives of the educating city, both from the association and from each of its members.

To participate in events that can make the work of the IAEC known, through the IAEC Secretariat, the Executive Committee, the Delegations, and the Territorial and Thematic Networks.

To increase the connection with other networks, such as, for example, ICLEI and CIDEU with the aim of generating new synergies.

To promote a Pact for the Educating City in the different members cities, with the aim of joining forces and generating synergies with the civil society.

To analyse the proposals received for the Third edition of the Educating Cities Award to best practices on Inclusion and Democratization of Culture and to nominate the finalist and winner projects. To disseminate the winning experiences at the International Congress of Educating Cities, and through other channels and publications.

2. **To improve the capacities of the local governments.**

**Overall aim:** to strengthen the capacities of the local government members and their organisations from the civil society in the defining, implementation and follow up of transversal public policies with the aim of advancing in the fulfilment of the Educating Cities Charter.

**Specific goals:**

To offer assessment, advice and training for the new municipal teams that result from the electoral processes, as well as to other cities that require it, so as to promote the application of the principles of the Educating Cities Charter in their municipal policies.

To foster the interest and political will with regard to the incorporation of education as a transversal axis for the political action.

To disseminate the methodological guide on how to implement the principles of the Educating City, among new members as well as member cities.
To promote the commitment as an Educating City as a differential factor.

The foster the exchange of experiences and mutual learning between the cities, by means of the creation of physical and virtual spaces that allow the exchange of information, knowledge and methodologies.

To organize study visits to innovative initiatives which can be inspiring for other member cities, following the peer-review methodology.

To promote the development of joint projects among various member cities, with the support of experts, as innovation and experimentation labs.

To consolidate the offer of on-line training setup by the Latin American Delegation.

To reinforce thematic working groups within the territorial networks as well as at international level, and to share the outcomes with the ensemble of member cities.

To raise the awareness of diverse councillor’s offices/departmentsSECRETARIATS of the local governments, beyond those of education, of their educating potential based on programmes and initiatives that they are already carrying out; as well as various agents from the civil society.

3. To make an in-depth reflection.

**Overall aim:** to promote the reflection around the concept of the Educating City and to develop its application in various fields.

**Specific goals:**

To foster reflection on the following topics: Culture and feeling of belonging, social inclusion, Sustainable Development Goals (SDG) and Civic Participation, through publications, congresses, meetings, on-line courses, etc.

To produce documents that contribute to the development of the concept of the Educating City by means of the reflection, the analysis of the new situations faced by the cities as a result of globalisation, and of the best practices of various cities, and to spread them inside and outside the network.

To request articles, documents and collaborations from experts so as to spread the concept of Educating City and their position regarding specific topics, incorporating territorial sensibilities.

To work with faculties and universities from the member cities to promote spaces of reflection, training and research about the city as an educational agent. To collaborate, in the framework of the Spanish Network, in a research project leaded by
the University of Barcelona, on “Children and Youth participation in the City for an active and inclusive citizenship”

To design, print and disseminate Monograph number 7, on “City, Culture and Education”, prepared in collaboration with UCLG Cultural Commission.

To finalize the preparation and to celebrate the 16th International Congress of Educating Cities under the theme of “City of change as a space for creativity and innovation: Music, Environment, Leisure and Participation”

To organise international, regional and national congresses and meetings of cities, such as the meeting of the Portuguese or Spanish networks among others.

4. To consolidate the IAEC as a global network and to improve its governance.

Overall aims:

To consolidate the IAEC as a global network with the capacity for strengthening and providing support for the work carried out by its member cities.

To improve the network organization and to increase the co-responsibility of the Executive Committee members and the Territorial Networks.

Specific goals:

To spread the proposals of educating cities to new territories through the Secretariat of the IAEC, the territorial networks, the members of the Executive Committee and associations of local governments, with the aim of promoting the incorporation of new cities in the Association.

To explore a line of cooperation with cities from geographic areas with low implementation in the IAEC to make the movement known.

To promote the translation of publications, articles, declarations and other documents and support materials generated by the IAEC, in as many languages as possible so as to achieve greater outreach.

To boost the existing territorial networks and to promote the creation of new networks in those territories with a significant number of members.

To ensure a higher use of the funds allocated to territorial networks to improve the services and the opportunities of exchange, meeting and capacity building offered to member cities.
To gain visibility and enable access to the information and documentation of the IAEC and its members through the permanent updating of the website and opportune technological improvements.

To provide support to the initiatives carried out by the member cities.

To facilitate access to information about initiatives of member cities that promote the fulfilment of the principles of the Charter, included in the experiences databank.

To evaluate in a continual way the services provided by the Association, by its members.

To continue with the celebration of the International Day of the Educating City (on November 30th) and to invite member cities to plan different awareness initiatives to commemorate the 30th Anniversary of the Charter of Educating Cities. To make their commitment to the new Charter known among the citizens.

To consolidate the governance, the participation of member cities and the shared responsibility. To improve the inner organization and to take benefit of the potentialities of the Executive Committee members to extend the IAEC and to work issues of interest for member cities through the creation of working groups with specific tasks. More specifically, there will be a steering working group in charge of the update of the Charter.

To explore online mechanisms and tools to reduce language barriers and to allow the sharing of the accumulated knowledge.

To reinforce the coordination between the Latin American Delegation and the territorial networks in the region to increase membership in this territory.

To ensure continuous assessment of the services provided by the Association by member cities. To elaborate a questionnaire to assess the organization of the 16th International Congress addressed to the participants and the Executive Committee members.